# **Preliminary Results for the year to 31 July 2014**

Brian Wilkinson – Executive Chairman Adrian Gunn – Chief Executive Officer

Tony Dyer – Chief Financial Officer

October 2014

# **Results**

# **Performance Summary**

个10%

Group Revenue £451.6m (2013: £408.9m)

个17%

Net Fee Income £45.0m (2013: £38.4m) **^27%** 

**EBITA £13.6m** (2013: £10.7m)

个20%

**Profit Before Tax £11.9m** (2013: £9.9m)

个19%

Adjusted Basic EPS 39.1 pence<sup>1</sup> (2013: 32.9 pence)

个14%

Final Dividend 14.59 pence<sup>2</sup> (2013: 12.85 pence)

<sup>1</sup> Adjusted Basic EPS excludes the amortisation on acquired intangibles

<sup>2</sup> Recommended

## **Income Statement**

Year to 31 July

1 3 3 4 5 5 5 6 7				
	2014	2013	Change	Like for Like <sup>1</sup>
	£m	£m	%	%
Revenue	451.6	408.9	+10%	+7%
Contract NFI	32.8	27.2	+21%	+14%
Contract gross margin (%)	7.5%	6.8%		
Permanent fees	12.2	11.2	+9%	+9%
Gross profit (NFI)	45.0	38.4	+17%	+13%
Gross margin (%)	10.0%	9.4%		
Operating overheads	(31.4)	(27.7)	-13%	-10%
EBITA	13.6	10.7	+27%	+19%
NFI conversion (%)	30%	28%		
Operating margin (%)	3.0%	2.6%		
Amortisation	(0.7)	(0.2)		
<b>Profit from operations</b>	12.9	10.5	+23%	
Net interest	(1.0)	(0.6)		
Profit before tax	11.9	9.9	+20%	
Taxation	(2.8)	(2.4)		
Profit after tax	9.1	7.5	+21%	

<sup>1</sup> Like for like excludes the effects of acquisitions

# **Earnings per share & Dividends**

Year to 31 July		2014	2013	Change
Profit after tax	£million	9.1	7.5	+22%
Average shares in issue	million	24.7	23.5	+5%
Shares under option	million	1.4	1.0	+42%
Fully diluted shares	million	26.1	24.5	+6%
Earnings per share				
Basic	pence	37.0	32.0	+16%
Diluted	pence	35.0	30.7	+14%
Adjusted earnings per share <sup>1</sup>				
Basic	pence	39.1	32.9	+19%
Diluted	pence	36.9	31.6	+17%
Dividend per share	pence	20.0	18.0	+11%
Adjusted dividend cover <sup>1</sup>	times	2.0 x	1.8 x	+11%

<sup>&</sup>lt;sup>1</sup> Adjusted earnings per share excludes the amortisation on acquired intangibles

## **Balance Sheet & Cashflow**



Net debt: £3.1m (2013: £10.5m)



Debtor days: 46 days (2013: 49 days)



Operating cash conversion: 121% (2013: 110%)

个£10m

Banking facilities: £60m (2013: £50m)

↓1 day

Creditor days: 8 days (2013: 9 days)

个32%

Net assets: £42.7m (2013: £32.3m)

## **Cashflow**

# **Contract activity**



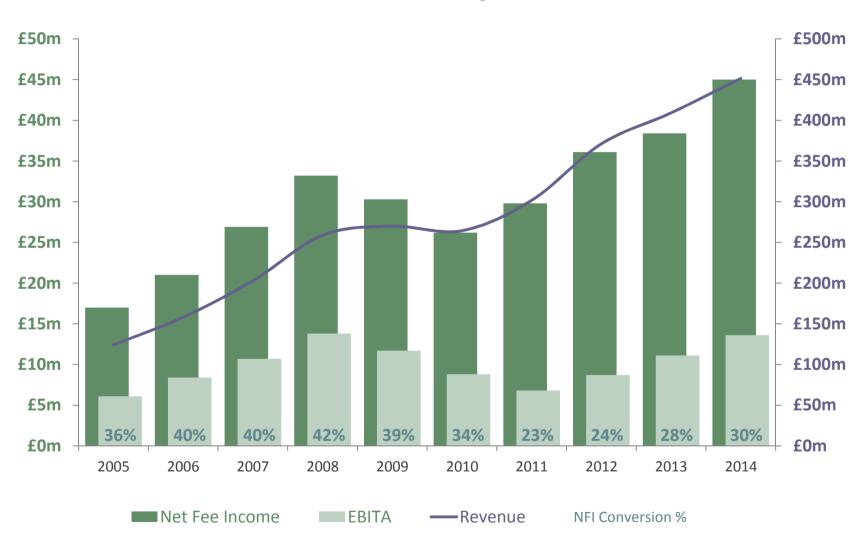
■ Contractors at period end

Average weekly Net Fee Income

Contract Margin %

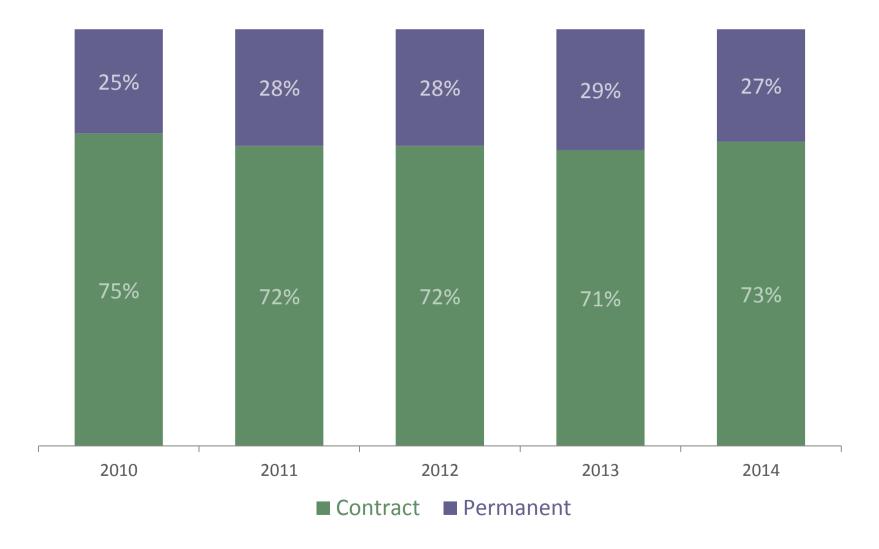
# **Permanent activity**

# **10 Year Performance Summary**



# **Operating Review**

## **NFI Business Mix**

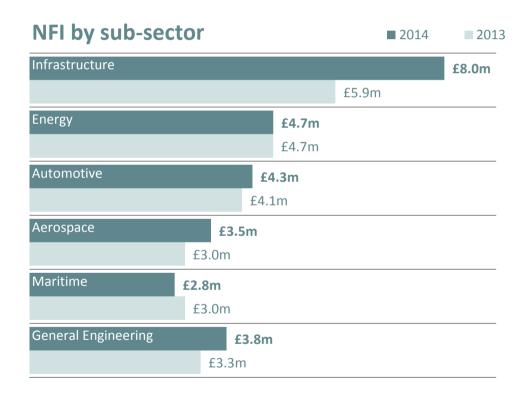


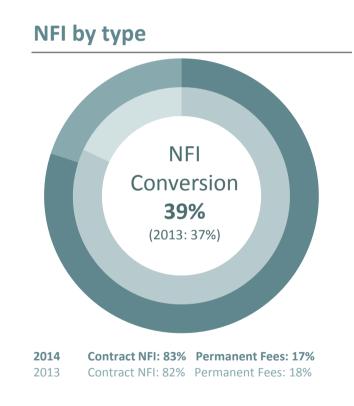
# **NFI Sector Split**

# **Engineering Overview**



# **Engineering Sector**





# **Engineering Growth Drivers**



#### Infrastructure

£38bn investment into rail engineering projects

Highways Agency reporting record levels of spending

New 5 year water AMP cycle starts January 2015

Increased funding in commercial property

Major accounts signed up to long term agreements



#### **Maritime**

£3.2bn MOD award contract for upkeep of RN fleet

Type 26 Frigate programme moving into design stage

Successor Submarine programme moving into design stage

Canada and Singapore providing opportunities to expand internationally



#### **Energy**

North Sea EPC contractors directly recruiting

Margins and pay rates under pressure

Focus on niche subsea, drilling and equipment manufacturers

Major Accounts continue to provide medium term visibility of work

# **Engineering Growth Drivers**



#### **Aerospace**

Limited demand for design and development of new aircraft structures

Manufacturing order book for commercial aircraft at record capacity

Continued research in new materials and advance manufacturing processes

Increased activity in drone development



#### **Automotive**

High End OEM's benefiting from global demand

UK supply chain at record levels of activity

JLR with multiple platforms at R&D stage

UK centre of excellence for advanced automotive engineering

International growth in Germany and China



### General Engineering

3.9% growth in output from UK manufacturing sector

Strong growth within medical devices and specialist industrial equipment manufacturers

Leveraging our market leading brand across the broader engineering and manufacturing community

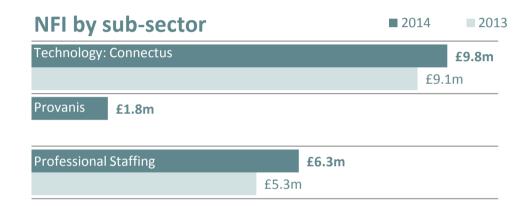
## **Professional Services Overview**

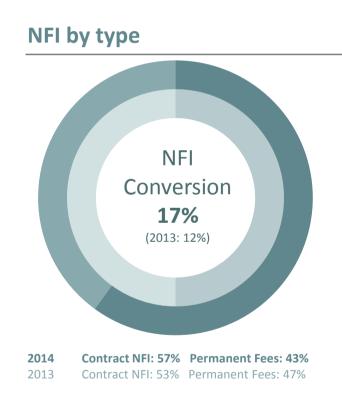


# Engage our staff | Delight our customers | Promote our candidates

#### MATCHTECH GROUP PLC

## **Professional Services Overview**





# Engage our staff | Delight our customers | Promote our candidates

#### MATCHTECH GROUP PLC

## Our purpose

Engage our staff

**Delight** our clients

**Promote** our candidates

Within the top 5% of benchmark group

Going the extra mile

The relationship

Engagement score of 90%

'You get us'

Specialist

91% completed staff engagement survey

Market intelligence

Personalised approach

# Our 2017 strategy

Sharpen our focus

Invest in attractive markets

Greater scale yet even more specialist

Go-to recuiter in our chosen markets

Move up value chain

Place higher level candidates

Work with clients who value service

Charge right price for quality service

Go global

Attract international candidates

International opportunities for candidates

Follow key clients overseas

## Our 2017 vision



Market leading specialist recruiter



**Employer of choice** 



**Best partner to clients & candidates** 



Rapidly developing international business



**Premium stock for investors** 

# **Our Investment proposition**

#### Well Balanced

Broad client relationships and business mix

#### **Flexible**

Efficient systems and high operational flexibility

#### Expert

Capability and resources to increase market share in permanent recruitment

#### **Established**

Strong track record of organic NFI and profit growth

#### Resilient

Contract business model

#### International

Expanding into selected markets

#### Specialist

Niche sector expertise

#### **Committed funding**

Facilities of £60m

#### Yield

Solid dividend payout record

## **Outlook**

- Increasing contract margin percentage
- Volume of permanent vacancies increasing
- Improvements in the NFI we generate per sales head
- Increasing operational efficiencies
- Continued investment is sales headcount in growth markets

"The new financial year has started well, building on our solid foundations. We are confident that the Group will continue to make significant progress again this year."